

## IIBA ECBA Exam

### Volume: 274 Questions

Question: 1

Which one among the following group of models is used to analyze business processes?

- A. Activity Diagrams, Entity-Relationship Diagrams, Workflow Models
- B. Activity Diagrams, Flowcharts, Context Diagrams
- C. Sequence diagrams, Flowcharts, Workflow Models
- D. Activity Diagrams, Flowcharts, Workflow Models

Answer: D

Question: 2

Which one among the following stakeholders will be more focused on design of the solution?

- A. Project manager
- B. Implementation SME
- C. Domain SME
- D. Sponsor

Answer: B

Question: 3

Among following which is objective of elicitation?

- A. Gather complete requirements
- B. Document requirements
- C. Validate requirements
- D. None of the above

Answer: A

## IIBA ECBA Exam

Question: 4

Main advantage of documenting requirements in natural language is

- A. Does not require learning any new syntax
- B. Requires learning any new syntax
- C. Less ambiguous
- D. Slower to describe

Answer: A

Question: 5

What is the best modeling technique to capture system context?

- A. Context diagram
- B. State chart diagram
- C. State diagram
- D. Sequence diagram

Answer: A

Question: 6

Which of the following roles enables change in an enterprise by defining needs and recommending solutions that deliver value to stakeholders?

- A. Business analyst
- B. Project manager
- C. Domain SME
- D. End user

Answer: A

## IIBA ECBA Exam

Question: 7

Which document, often used as part of a 'structured analysis' approach, will show a system or business area as a single process with data flows coming from and going to external entities?

- A. Class model
- B. Business process map
- C. Context diagram
- D. Functional decomposition diagram

Answer: C

Question: 8

Implementation SMEs are NOT typically responsible for which parts of the solution?

- A. Provides information on technical constraints
- B. Supplies inputs on the skills needed to run the new solution
- C. Manage project effort and cost
- D. Needs to be informed of when and where requirements are allocated

Answer: C

Question: 9

It is important for a business analyst to analyze current state in order to:

- A. Determine the set of necessary conditions to meet the business need
- B. Define how decisions are made about requirements and designs
- C. Develop an approach for how BA information will be stored and accessed
- D. Understand the reasons why an enterprise needs to change some aspect of how it operates

Answer: D

## IIBA ECBA Exam

Question: 10

Which among following is not a quality criterion for requirements documents?

- A. Unambiguity
- B. Structured
- C. Must include use cases
- D. Complete

Answer: C

Question: 11

Which of the following is a constraint?

- A. Budget availability
- B. Time restriction
- C. Adequate resource
- D. Competent staff

Answer: B

Question: 12

As a BA, A has been effective in reducing resistance to necessary changes. As such, which underlying competency has A most demonstrated?

- A. Confidence-building
- B. Teamwork
- C. Leadership
- D. Solution knowledge

Answer: C

## IIBA ECBA Exam

Question: 13

Business analyst A has documented the following fact in the use case at the end, an order is sent to the Warehouse. What has A documented?

- A. Flow of events
- B. Actor goal
- C. Post-condition
- D. Data flow

Answer: C

Question: 14

What are the two basic types of interviewing when eliciting requirements?

- A. Structured and unstructured
- B. Top-down and bottom-up
- C. Open-ended and closed-ended
- D. End user and technical

Answer: A

Question: 15

Linking requirements to solution components is known as

- A. Allocation
- B. Derivation
- C. Structured
- D. Alignment

Answer: A

## IIBA ECBA Exam

Question: 16

What is key advantage of using questionnaires for requirements elicitation?

- A. Statistically relevant statements on requirements can be made
- B. Questionnaires allow for validating the participants understanding
- C. Questionnaires provide insights on delighters(excitement factors)
- D. Questionnaires provide insights on dis-satisfiers(basic factors)

Answer: A

Question: 17

Least effective way to resolve conflicts is

- A. Immediate escalations
- B. Understanding reason behind
- C. Third party mediator
- D. Formal meetings

Answer: A

Question: 18

Which statement best describes what a use case description is and what it is used for?

- A. They describe the interaction among all the actors in a system They are used to document user interface requirements for a system
- B. They show the steps that 'actors' and the 'system' take to accomplish a goal They are used to document specific process and data requirements in a business
- C. They show the steps that 'actors' and the 'system' take to accomplish a goal They are used to document process requirements that involve a system
- D. They describe the interaction among all the systems involved in a scenario, showing the request of a system, and the other systems' response to that request

## IIBA ECBA Exam

Answer: C

Question: 19

“How many cars are manufactured on any given day?” is an

- A. An open- ended question
- B. A stated requirement
- C. A closed-ended question
- D. A business need

Answer: C

Question: 20

Attribute that indicates stability of a requirement is

- A. Status
- B. Maturity
- C. Volatility
- D. Value

Answer: B

Question: 21

Reason why business analysts should document additional features functionalities offered by a solution is:

- A. The feature may be useful in future
- B. To show-off knowledge
- C. Because BABOK mandates the same
- D. Not a desirable activity

## IIBA ECBA Exam

Answer: A

Question: 22

A 'model' is

- A. Pure textual descriptions of requirements
- B. Only a graphical representation of a proposed solution
- C. An abstraction which represents some or all of the proposed solution as text, matrices, diagrams or a combination of these
- D. A template for expressing requirements in textual format according to the standards of an organization

Answer: C

Question: 23

Purpose of the task "Confirm elicitation results" is to

- A. Obtain approval on the requirements
- B. Get consensus on documented requirements
- C. Get requirements verified
- D. Get requirements validated

Answer: B

Question: 24

Prioritization method that considers likely reputation less is

- A. Risk
- B. Compliance
- C. Benefit
- D. Penalty



## IIBA ECBA Exam

Answer: A

Question: 25

Signoff may best occur in all the following ways

- A. Recorded physically or electronically
- B. Verbally
- C. Face-to-face
- D. As decided during planning

Answer: D

Question: 26

Among the following, which option names the two most widely used types of data models

- A. Entity-Relationship Diagram and class diagram
- B. Entity-Relationship Diagram and swim lane
- C. Entity-Relationship Diagram and context diagram
- D. Entity-Relationship Diagram and sequence diagram

Answer: A

Question: 27

Purpose of the task "Communicate BA information" is to

- A. Obtain approval on the requirements
- B. Get a shared understanding on requirements
- C. Get requirements verified
- D. Get requirements validated

Answer: B

## IIBA ECBA Exam

Question: 28

Entity that stores data is known as \_\_\_\_\_.

- A. Sink and Source
- B. Source and Sink
- C. Data store
- D. Data process

Answer: C

Question: 29

Diagram that describes system features is known as

- A. Use case diagram
- B. User story
- C. State chart diagram
- D. Deployment diagram

Answer: A

Question: 30

Which among following is not a quality criterion for requirements?

- A. Agreed
- B. Signed off in a group review
- C. Ranked
- D. Traceable

Answer: B

Question: 31

## IIBA ECBA Exam

What is NOT depicted in a use case diagram?

- A. The process steps of an application
- B. The actors of an application
- C. The use cases of an application
- D. The boundary between an application and its environment

Answer: A

Question: 32

All state machines must have an initial state and \_\_\_\_\_

- A. Optional states
- B. Intermediate states
- C. Review states
- D. End state(s)

Answer: D

Question: 33

Which one of the following techniques cannot be used to specify or model requirements?

- A. Organization modeling
- B. Data modeling
- C. WBS
- D. State diagrams

Answer: A

Question: 34

Which one among the following is not used in behavioural modelling of a system?

## IIBA ECBA Exam

- A. Class Diagram
- B. Use Case Diagram
- C. Inter action Diagram
- D. Activity Diagram

Answer: A

Question: 35

What are the outputs of preparing for elicitation?

- A. Organizational assets, requirements management plan
- B. Plan, Stakeholder communication plan, risk analysis
- C. Observation, prototype, assigned resources
- D. Supporting materials, scheduled resources

Answer: D

Question: 36

Traceability ensures solutions' conformance to requirements and to assist in scope and change management. What types of traceabilities can be performed?

- A. Derivation and allocation. cost and location
- B. Relationship to other requirements, relationship to sponsorship
- C. Forwards and backwards, cost and location
- D. Derivation and allocation, relationship to other requirements

Answer: D

Question: 37

Which one among the following best describes lessons learned session?

## IIBA ECBA Exam

- A. Highly structured
- B. Is informal
- C. Is dictated by all stakeholders needs
- D. Can include any format

Answer: D

Question: 38

Opportunity cost is defined as

- A. Same as a sunk cost
- B. Potential value that could be realized by pursuing alternative courses of action
- C. Cost of a business problem being solved or an opportunity being seized
- D. Initial investment as compared with the net present value of each alternate solution

Answer: B

Question: 39

What is the best method for reducing solution scope after requirements have been approved and baselined?

- A. Requirements prioritization
- B. Conflict resolution
- C. SWOT analysis
- D. Problem management

Answer: A

Question: 40

Elicitation techniques are broadly classified into \_\_\_\_\_ types

## IIBA ECBA Exam

- A. Two
- B. Three
- C. Four
- D. Five

Answer: B

Question: 41

One of the reviewers of the project has decided that the project should not be implemented due to concerns over a previous lawsuit. What role does this reviewer play in the project?

- A. Executive business sponsor
- B. Project manager
- C. Sponsor
- D. Regulator

Answer: D

Question: 42

Ability to be fair to all stakeholders is known as?

- A. Behavioural Characteristics
- B. Business Knowledge
- C. Communication Skills
- D. Interaction Skills

Answer: A

Question: 43

Which statement best describes the "Requirements life cycle management knowledge area"

## IIBA ECBA Exam

- A. A business person from the payroll processing department and a developer from the IT group must agree that the requirements can be implemented
- B. Planning of activities and resources for eliciting the input for requirements analysis and documentation from a broad and diverse audience
- C. Business analysis work involved in maintaining requirements from birth till death
- D. Collection of activities and considerations for expressing the output of requirements analysis and documentation to the sponsor for approval

Answer: C

Question: 44

Which one among the following aspects best describes the limitations of document analysis?

- A. Documentation describes as is state
- B. Documentation describes the future state
- C. Documentation can be stored for long
- D. Documentation is generally incomplete

Answer: A

Question: 45

Ability to understand common business practices is known as?

- A. Behavioural Characteristics
- B. Business Knowledge
- C. Communication Skills
- D. Interaction Skills

Answer: B

Question: 46

## IIBA ECBA Exam

Which one among the following can help guard against scope creep?

- A. Stakeholder opinions
- B. Brainstorming
- C. Problem management
- D. Requirements traceability

Answer: D

Question: 47

Which type of requirements are higher-level statements of the goals, objectives, or needs of the enterprise.

- A. Business requirements
- B. Stakeholder requirements
- C. Functional requirements
- D. Non-functional requirements

Answer: A

Question: 48

Danger which a business analyst must guard against when reviewing product presentations is

- A. Asking relevant questions
- B. Being carried away by sales presentation of the product vendor
- C. Involve relevant stakeholders in the review
- D. Document the discussion points during the review

Answer: B

Question: 49



## IIBA ECBA Exam

Among the following, which one can be a designation for business analysts?

- A. Systems analyst
- B. Project manager
- C. QA Lead
- D. Software engineer

Answer: A

Question: 50

Communicating requirements helps to

- A. Bring stakeholders to a common understanding
- B. Model requirements
- C. Prioritize and progressively elaborate requirements
- D. Elaborate requirements for implementation

Answer: A

Question: 51

Which one among the following is not used for capturing the static aspects of a system?

- A. Class Diagram
- B. Activity Diagram
- C. Object Diagram
- D. Component Diagram

Answer: B

Question: 52

Stakeholder maps are virtual diagrams that depict the relation of stakeholders to the solution

## IIBA ECBA Exam

and to one another. Which one among the following forms can be used as stakeholder map?

- A. RACI Matrix
- B. Decision tree
- C. OPAS
- D. Stakeholder onion diagram

Answer: D

Question: 53

Which one among the following statement defines the term "requirement" in accordance to the IEEE standard?

- A. The difference between current state and desired state
- B. An instruction on how a requirement is to be fulfilled
- C. A problem that has been identified
- D. A capability that must be met or possessed by a system

Answer: D

Question: 54

Main challenge wrt requirements prioritization is

- A. Different requirements have different value
- B. Different requirements have different risk appetite
- C. Stakeholders have different beliefs
- D. Stakeholders have different priorities

Answer: D

Question: 55

## IIBA ECBA Exam

Interview and Interface Analysis are techniques used during which activity?

- A. Conduct Elicitation
- B. Prepare Documentation
- C. Prepare the business needs assessment
- D. Traceability

Answer: A

Question: 56

Conflict management process does not involve

- A. Physical as-sault
- B. Identification
- C. Resolution
- D. Documentation

Answer: A

Question: 57

Identify the diagram that is used to model message flow control in an application

- A. Class Diagram
- B. Activity Diagram
- C. Sequence Diagram
- D. None of the Above

Answer: C

Question: 58

Purpose of task "Plan BA information management" is

## IIBA ECBA Exam

- A. Get information from stakeholders
- B. Plan where to maintain requirements
- C. Plan how to engage with stakeholders
- D. Plan how to measure BA performance

Answer: B

Question: 59

Which type of requirement best describes the behaviour and information that the solution will manage, including a specific system action or response?

- A. Business Requirements
- B. Stakeholder Requirements
- C. Functional Requirements
- D. Non-functional Requirements

Answer: C

Question: 60

Stakeholder maps are used for?

- A. Visual representations of how stakeholders collaborate overtime to perform work
- B. Listing stakeholders and the requirements they map to
- C. Visual representations of stakeholders and relationships to the solution and any themselves
- D. Shows relationships of stakeholders to the solution

Answer: C

Question: 61

Business analyst A has been effective in explaining value of a change to the stakeholders. Which underlying competency has A demonstrated?

## IIBA ECBA Exam

- A. Confidence-building
- B. Communication
- C. Influencing
- D. Solution knowledge

Answer: B

Question: 62

A use case model is

- A. A diagram with stick-figure actors connected to use cases drawn in ovals
- B. Text flows of events that describe the steps an actor takes to accomplish the goal of a use case
- C. A diagram with stick-figure actors connected to use cases drawn in ovals, and text flows of events that describe the steps an actor takes to accomplish the goal of a use case
- D. A diagram with stick-figure actors connected to use cases drawn in ovals, text flow of events that describe the steps an actor takes to accomplish the goal of a use case, and associated documented business rules affecting the use case

Answer: A

Question: 63

Requirements packages are best described as

- A. The results of object-oriented design where classes and messages are combined into 'packages' for delivering a software system
- B. The consolidation of data modeling graphical representations into a packaged presentation for the design team and other stakeholders who approve the solutions recommendation
- C. A set of requirements grouped together in a document or presentation for communication to stakeholders
- D. The summation of requirements metrics used to evaluate the performance of the Requirements Management Plan; the 'package' delivered to Project Management at the end of a Requirements Management project

## IIBA ECBA Exam

Answer: C

Question: 64

Values for attributes of requirements are

- A. Static
- B. Structured
- C. Dynamic
- D. Complete

Answer: C

Question: 65

What is the primary responsibility of the scribe during requirements workshop?

- A. Enforcing discipline, structure and ground rules for the meeting
- B. Documenting business requirements in the format determined prior to the meeting
- C. Introducing the goals and agenda for the meeting
- D. Ensuring that all stakeholders participate and have their input heard

Answer: B

Question: 66

Ability to think creatively is known as?

- A. Communication skills
- B. Influencing skills
- C. Leadership skills
- D. Analytical thinking skills

Answer: D

## IIBA ECBA Exam

Question: 67

Process models are typically used to

- A. Document the scope of the problem domain
- B. Document the process of modeling requirements
- C. Document the 'as is' and 'to be' business workflow of a business
- D. Document the interactions between an actor and a system

Answer: C

Question: 68

Which one among the following statements on "quality requirements" is true?

- A. Quality requirements refer to the process of creating software and not to the product
- B. Quality requirements can complement functional requirements
- C. Quality requirements are elicited after the functional requirements
- D. Quality requirements cannot be substantiated with additional functional requirements

Answer: B

Question: 69

Requirements need to be maintained during

- A. Project implementation
- B. Project and post project implementation
- C. Preproject implementation
- D. During elicitation and testing

Answer: B

Question: 70

## IIBA ECBA Exam

Technique used to describe static data aspects of a solution is known as?

- A. Class diagram
- B. Sequence diagram
- C. State diagram
- D. Activity diagram

Answer: A

Question: 71

Which among the following diagrams shows the object interactions arranged in time sequence?

- A. Sequence Diagram
- B. Deployment Diagram
- C. Class Diagram
- D. Use Case Diagram

Answer: A

Question: 72

Among the following which is not a category of elicitation technique?

- A. Explore
- B. Research
- C. Collaborative
- D. Experiment

Answer: A

Question: 73

Requirements traceability can be maintained at



## IIBA ECBA Exam

- A. Project level
- B. Any level
- C. Feature level
- D. UI level

Answer: B

Question: 74

Which statement about questionnaires is not correct?

- A. When creating a questionnaire a distinction is made between the phases research design and questionnaire construction
- B. It must already be clear before the actual questioning which hypothesis should be answered
- C. Basically both open and closed questions can be freely combined
- D. The use of closed questions increases the effort during the evaluation of the questionnaire

Answer: D

Question: 75

Activity diagram is used to describe all of the below except

- A. Modelling workflow of the system
- B. Modelling business requirements
- C. High level understanding of the system functionalities
- D. Describe events responsible for state changes

Answer: C

Question: 76

Reason for comparing elicitation results from different sources is

## IIBA ECBA Exam

- A. Test domain knowledge of various SMEs
- B. Spend more time in elicitation
- C. Can highlight mistakes made by BA
- D. Identify anomalies in requirements

Answer: D

Question: 77

State diagram and activity are techniques used during which activity?

- A. Conduct Elicitation
- B. Prepare Documentation
- C. Prepare business needs
- D. Traceability

Answer: B

Question: 78

Which one among the following relationship type is not used in class modelling?

- A. Dependency
- B. Association
- C. Generalization
- D. Multiplicity

Answer: A

Question: 79

What diagram is used to model flow control by time sequence

- A. State Chart Diagram

## IIBA ECBA Exam

B. Collaboration Diagram

C. Meta Diagram

D. Sequence diagram

Answer: D

Question: 80

Which one among the following techniques shows how information flows through a system?

A. Data modeling

B. Data flow diagrams

C. Process modeling

D. Organizational modeling

Answer: B

Question: 81

A terminal point in a process model defines what?

A. An end to a process

B. A beginning to a process

C. A beginning or end to a process

D. A fork in the process

Answer: C

Question: 82

Which techniques may be useful to prevent data entry errors in an application?

A. Prototyping and document analysis

B. Use cases and process modeling

## IIBA ECBA Exam

- C. Use cases and prototyping
- D. Data modeling and prototyping

Answer: D

Question: 83

Which one among the following modeling techniques uses a diagram to show the individual goals of each actor or event response?

- A. Scenarios and use cases
- B. Data flow diagrams
- C. Scope modeling
- D. Architecture modeling

Answer: A

Question: 84

In order to validate requirements, one must \_\_\_\_\_.

- A. Document assumptions and constraints
- B. Verify requirements
- C. Prioritize requirements
- D. Confirm requirements

Answer: B

Question: 85

Ability to integrate people, process and technology aspects is known as?

- A. Analytical skills
- B. Business Knowledge

## IIBA ECBA Exam

C. Technology Skills

D. Interaction Skills

Answer: A

Question: 86

Which among the following statements best describes a business capability?

A. Constraints

B. Assumptions

C. Products

D. Competitors

Answer: C

Question: 87

Among the following, which one can be a perspective for business analysis

A. Agile

B. DSDM

C. Six sigma

D. Lean

Answer: A

Question: 88

What is an important goal for business analysts for both defining and then carrying out transition requirements?

A. Minimize loss of data when transitioning from one system to another

B. Ensure that end users are able to coordinate between old and new systems if they are to be in use for a period of time

## IIBA ECBA Exam

- C. Minimize disruptions to customers when transitioning from one system to another
- D. To sunset the old system on the go-live day of the new system

Answer: C

Question: 89

Which one among the following method of prototyping a user screen interface should business analysts use to quickly capture abstracts of each screen along with navigational flows between the screens?

- A. Storyboarding
- B. Sequence diagram
- C. State diagram
- D. Package diagram

Answer: A

Question: 90

Requirements must be \_\_\_\_\_ to be approved, as stakeholders cannot consent to requirements they are not aware of

- A. Defined
- B. Elicited
- C. Documented
- D. Communicated

Answer: D

Question: 91

Which one among the following is an element of requirements confirmation?

- A. Modeling the requirements

## IIBA ECBA Exam

- B. Confirming stakeholder needs
- C. Prioritizing requirements
- D. Validating requirements

Answer: B

Question: 92

Who approves requirements for a project?

- A. Sponsor
- B. Business analyst
- C. Subject matter experts
- D. As indicated in BA planning

Answer: D

Question: 93

What are the appropriate ways to deal with positive risks?

- A. Share, enhance and exploit
- B. Share, enhance and mitigate
- C. Share, enhance and transfer
- D. Share, enhance and accept

Answer: A

Question: 94

What is the proper sequence for conducting a brainstorming session?

- A. Reduce, reuse, and recycle
- B. Prepare, conduct, and wrap up

## IIBA ECBA Exam

C. Prepare, analyze, and reduce

D. Generate, reduce, and assess

Answer: B

Question: 95

Sign off may occur in all following ways

A. Recorded physically or electronically

B. Verbally

C. Face-to-face

D. As decided during planning

Answer: D

Question: 96

Ability to facilitate workshops is known as?

A. Interaction Skills

B. Business Knowledge

C. Technology Skills

D. Analytical skills

Answer: A

Question: 97

There are many tasks that business analysts will perform in conjunction with submitting change requests for approval. Which one among the following is LEAST likely to be part of this task?

A. Updating the IT architecture framework for the enterprise

B. Analyze and assess the impact of the change



## IIBA ECBA Exam

C. Ensure each changed requirement is traceable back to its source

D. Define links to other requirements

Answer: A

Question: 98

Ability to understand business quickly using prior experiences is known as?

A. Business knowledge

B. Organization knowledge

C. Business acumen

D. Personal quality

Answer: C

Question: 99

In use case models, the symbol below indicates



A. A use case

B. An actor

C. An association

D. A generalization

Answer: B

Question: 100

In use case models, the symbol below indicates

## IIBA ECBA Exam



- A. A use case
- B. An actor
- C. An association
- D. A generalization

Answer: A

Question: 101

In use case models, the symbol below indicates



- A. A use case
- B. An actor
- C. An association
- D. A generalization

Answer: C

Question: 102

In class models, the symbol below indicates



- A. A class

## IIBA ECBA Exam

- B. A composition
- C. An association
- D. A generalization

Answer: A

Question: 103

In activity models, the symbol below indicates

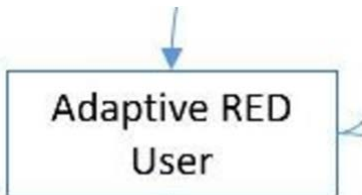


- A. An activity
- B. End
- C. Start
- D. Decision

Answer: A

Question: 104

In data flow diagrams, the symbol below indicates



- A. Source or sink
- B. Dataflow
- C. An association
- D. A generalization

Answer: A

## IIBA ECBA Exam

Question: 105

In ER diagrams, the symbol below indicates



- A. Source or sink
- B. Dataflow
- C. An association
- D. An attribute

Answer: D

Question: 106

In state chart models, the symbol below indicates



- A. Start
- B. End
- C. Association
- D. Generalization

Answer: A

Question: 107

Business analysis can be performed at

- A. Organization level
- B. Process level
- C. System level
- D. At any level

## IIBA ECBA Exam

Answer: D

Question: 108

Business analysis governance deals with

- A. Eliciting requirements
- B. Modeling requirements
- C. Reviewing requirements
- D. Develop requirements management process

Answer: D

Question: 109

Requirements can exist beyond current project

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 110

Requirements may exist prior to project

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

## IIBA ECBA Exam

Question: 111

Requirements should not have multiple states at same time

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 112

Regulatory statutes, contractual obligations and business policies are example of

- A. Requirements
- B. Constraints
- C. Non-functional requirements
- D. Solution requirements

Answer: B

Question: 113

Knowledge of and expertise in the business domain is known as \_\_\_\_\_

- A. Governance approach
- B. Requirements architecture
- C. RM tools
- D. Domain knowledge

Answer: D

Question: 114

## IIBA ECBA Exam

Approach for prioritizing requirements is known as \_\_\_\_\_.

- A. Governance approach
- B. Requirements architecture
- C. RM tools
- D. Domain knowledge

Answer: A

Question: 115

\_\_\_\_\_ is about utilizing the capabilities of an enterprise in the most effective way.

- A. Vision
- B. Strategy
- C. Mission
- D. Goal

Answer: B

Question: 116

\_\_\_\_\_ helps requirements and designs to be precisely specified

- A. Requirements(traced)
- B. Modelling notations/standards
- C. Requirements life cycle management tools
- D. Modelling tools

Answer: B

Question: 117

Which among following techniques can help in understanding internal process of an application

## IIBA ECBA Exam

- A. Data dictionary
- B. Glossary
- C. Context diagram
- D. Sequence diagrams

Answer: D

Question: 118

Which among following techniques can help in removing confusion in business terms

- A. Data model
- B. Glossary
- C. Processes modelling
- D. Sequence diagrams

Answer: B

Question: 119

Which among following techniques needs pre-qualified participants?

- A. Business rules analysis
- B. Focus groups
- C. Observation
- D. Data mining

Answer: B

Question: 120

Which among following techniques can help in controlling stakeholder behaviour?

- A. Business rules



## IIBA ECBA Exam

- B. Focus groups
- C. Observation
- D. Data mining

Answer: A

Question: 121

Which among following skills encourage stakeholders to explore ideas outside their domain?

- A. Creative thinking
- B. Decision making
- C. Learning
- D. Problem solving

Answer: A

Question: 122

Among the following, which one can be a perspective for business analysis

- A. Agile
- B. DSDM
- C. Six sigma
- D. Lean

Answer: A

Question: 123

As per BABoK, all tasks mentioned

- A. Must be carried out multiple times
- B. Must be carried out at least once

## IIBA ECBA Exam

- C. Few tasks can't repeat
- D. All tasks must be atleast1 day duration

Answer: B

Question: 124

Which among the following that influences the decision to follow plan-driven or change-driven approach for business analysis?

- A. Risks associated
- B. Requirements structure
- C. Organizational structure
- D. Political orientation of stakeholders

Answer: A

Question: 125

Which one among the following statements BEST describes a predictive approach?

- A. These approaches tend to be preferred when taking an exploratory approach
- B. Agile methods of software development are typical examples of approaches
- C. This approach tends to be preferred when requirements can be realistically defined prior to implementation
- D. The risk of an incorrect implementation is low

Answer: C

Question: 126

Purpose of documenting elicitation results is to

- A. Validate the stated requirements expressed by the stake-holders
- B. Record the information provided by stakeholders for future use

## IIBA ECBA Exam

- C. To ensure that the stakeholders agree to the requirements
- D. Prioritize requirements for implementation

Answer: B

Question: 127

Which statement among the following statements best describes the "Confirm elicitation results task?"

- A. To state and confirm requirements and risks
- B. To transform stakeholder concerns into requirements
- C. To ensure stated stakeholder concerns and stated requirements are confirmed
- D. To document stated requirements and concerns

Answer: C

Question: 128

Capabilities may include

- A. Products, services, processes, and solution scope
- B. Products, services, events, and software features
- C. Software features, tasks, events, and requirements
- D. Products, services, goals, and assumptions

Answer: B

Question: 129

Which is the first task that is performed in requirements analysis phase?

- A. Organizing requirements
- B. Prioritising requirements

## IIBA ECBA Exam

C. Specify and model requirements

D. Verify requirements

Answer: C

Question: 130

\_\_\_\_\_ describes the capabilities of the solution that will meet the stakeholder needs

A. Business requirements

B. Solution requirements

C. Stakeholder requirements

D. Organizational requirements

Answer: B

Question: 131

Ability to be express one's opinions to all stakeholders is known as?

A. Behavioural Characteristics

B. Business Knowledge

C. Communication Skills

D. Interaction Skills

Answer: C

Question: 132

Technique that uses expert opinion to estimate is

A. Delphi

B. WBS

C. Parametric

## IIBA ECBA Exam

D. Top down

Answer: A

Question: 133

Technique that shows various statuses of an entity is

A. State diagram

B. Concept diagram

C. Event diagram

D. Process diagram

Answer: A

Question: 134

\_\_\_\_\_ is a collection of viewpoints that is standard across an industry, sector or organization

A. Viewpoints

B. Template structure

C. Modelling notations

D. Modelling tools

Answer: B

Question: 135

Usually stakeholders are trained in providing requirements

A. Always true

B. Mostly true

C. Mostly false

D. Always false

## IIBA ECBA Exam

Answer: C

Question: 136

There can be requirements which stakeholders may need but may not ask.

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 137

There can be requirements which stakeholders are not even aware of

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 138

Elicitation is same as requirements gathering

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: C

## IIBA ECBA Exam

Question: 139

Aim of elicitation is to get complete and correct requirements

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 140

\_\_\_\_\_ is the practice of collecting requirements from stakeholders or other sources.

- A. Elicitation
- B. Collaboration
- C. Planning
- D. Implementation

Answer: A

Question: 141

In use case models, the symbol below indicates



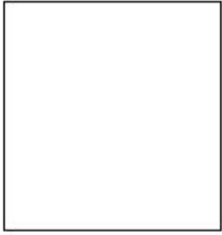
- A. A use case
- B. An actor
- C. A directed association
- D. A generalization

Answer: C

## IIBA ECBA Exam

Question: 142

In use case models, the symbol below indicates



- A. A use case
- B. System boundary
- C. An association
- D. A generalization

Answer: B

Question: 143

In use case models, the symbol below indicates



- A. A use case
- B. System boundary
- C. An association
- D. A generalization

Answer: D

Question: 144

In class models, the symbol below indicates



## IIBA ECBA Exam



- A. An aggregation
- B. A composition
- C. An association
- D. A generalization

Answer: B

Question: 145

In activity models, the symbol below indicates

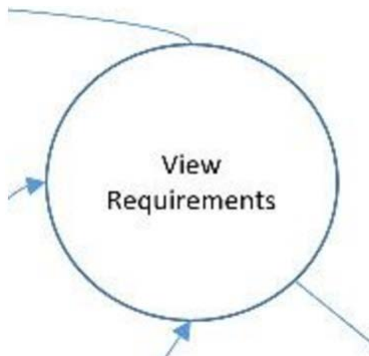


- A. End
- B. Start
- C. Activity
- D. Decision

Answer: B

Question: 146

In data flow diagrams, the symbol below indicates



## IIBA ECBA Exam

- A. Source
- B. Dataflow
- C. Process
- D. Store

Answer: C

Question: 147

In ER diagrams, the symbol below indicates



- A. Source
- B. Dataflow
- C. Association
- D. Store

Answer: C

Question: 148

In state chart models, the symbol below indicates



- A. Start
- B. End
- C. Association
- D. Transition

Answer: B

## IIBA ECBA Exam

Question: 149

Business analysts should focus on

- A. Requirements stated by project manager
- B. Real needs of stakeholders
- C. Requirements stated by stakeholders
- D. None of the above

Answer: B

Question: 150

\_\_\_\_\_ provides results of previous assessments that can be used for further planning

- A. Business policies
- B. Change strategy
- C. Current state description
- D. BA performance assessment

Answer: D

Question: 151

\_\_\_\_\_ establishes relationship with other requirements and work products

- A. Governance approach
- B. Requirements architecture
- C. Scheduling tools
- D. Domain knowledge

Answer: B

Question: 152

## IIBA ECBA Exam

\_\_\_\_\_ stores and manages BA information.

- A. Governance approach
- B. Requirements architecture
- C. RM tools
- D. Domain knowledge

Answer: C

Question: 153

\_\_\_\_\_ provides boundary of the solution.

- A. Scope
- B. Requirements architecture
- C. RM tools
- D. Domain knowledge

Answer: A

Question: 154

\_\_\_\_\_ provides Ability to link requirements to solution components.

- A. Traceability matrix
- B. Requirements architecture
- C. Business knowledge
- D. Domain knowledge

Answer: A

Question: 155

\_\_\_\_\_ provides Ability to link requirements to business need.

## IIBA ECBA Exam

- A. Backward traceability
- B. Horizontal traceability
- C. Vertical traceability
- D. Forward traceability

Answer: A

Question: 156

Stakeholder requirements have \_\_\_\_\_ relationship with business requirements

- A. Derive
- B. Satisfy
- C. Depend
- D. Validate

Answer: A

Question: 157

\_\_\_\_\_ is a position that an enterprise aspires to achieve in long term.

- A. Goal
- B. Strategy
- C. Mission
- D. Vision

Answer: A

Question: 158

Tools that facilitate drawing and storing matrices and diagrams to represent requirements are

- A. Requirements(traced)

## IIBA ECBA Exam

- B. Modelling notations/standards
- C. Requirements management tools
- D. Modelling tools

Answer: D

Question: 159

Which among following techniques can help in describing business activities

- A. Data dictionary
- B. Glossary
- C. Processes model-ling
- D. Sequence diagrams

Answer: C

Question: 160

Which among following techniques can help in describing business information

- A. Data dictionary
- B. Glossary
- C. Processes model-ling
- D. Sequence diagrams

Answer: A

Question: 161

Which among following techniques can help in finding inconveniences users face while using the product?

- A. Business rules analysis

## IIBA ECBA Exam

- B. Business case
- C. Observation
- D. Data mining

Answer: C

Question: 162

Which among following techniques can help in finding customer buying patterns from past purchases?

- A. Business rules analysis
- B. Focus groups
- C. Observation
- D. Data mining

Answer: D

Question: 163

Which among following skills expects BAs to explain basis of choice made?

- A. Creative thinking
- B. Decision making
- C. Learning
- D. Problem solving

Answer: B

Question: 164

Which one among the following possible project requirements is considered functional business requirements?

- A. New data that supports changes to any business process will be included in the new system

## IIBA ECBA Exam

- B. New data that will be added shall be accessible directly from the My SQL database
- C. Data for the system changes will be retained for 3 years
- D. Data for the system changes will be backed up daily and one copy stored off-site

Answer: A

Question: 165

Non-functional requirements, assumptions and constraints \_\_\_\_\_.

- A. Exclude environmental requirements
- B. Should not pose constraints on the solution
- C. Do not directly relate to the functionality of the solution
- D. Should only be considered after Requirements Elicitation is complete and function a requirements are defined

Answer: C

Question: 166

Which one among the following are BA approaches described in detail in BABoK?

- A. Incremental and Waterfall
- B. Predictive and Adaptive
- C. Scaled Agile and Hybrid Agile
- D. CMMI and ISO9001

Answer: B

Question: 167

Business analysts perform all of the following tasks EXCEPT one in the Business Analysis planning and monitoring knowledge area.

- A. Conducting stakeholder analysis



## IIBA ECBA Exam

- B. Planning business analysis and communication
- C. Planning the requirements management process
- D. Requirements validation

Answer: D

Question: 168

Purpose of preparing for elicitation is

- A. Meet with the stakeholders to elicit requirements regarding their needs
- B. To ensure all needed resources are organized and scheduled for conducting the elicitation activity
- C. Record the information provided by stakeholders for use in analysis
- D. Ensure that the stated requirements expressed by the stakeholder match the stakeholder's needs

Answer: B

Question: 169

Which among the following inputs might be needed to ensure that business analysts understand information to be elicited?

- A. Business need
- B. Organizational process assets
- C. Requirements management plan
- D. Scheduled resources

Answer: A

Question: 170

What is a business need?

## IIBA ECBA Exam

- A. A statement of the project objective
- B. A statement of the business objective
- C. The definition of the required change to the organizational systems or capabilities
- D. A definition of why the change is required

Answer: D

Question: 171

\_\_\_\_\_ activity ensures that the analysis and implementation efforts are focus on the most critical requirements.

- A. Organize
- B. Verify
- C. Prioritize
- D. Validate

Answer: C

Question: 172

Business analysts have \_\_\_\_\_ tasks to perform in requirement analysis and design definition knowledge area.

- A. Four
- B. Five
- C. Six
- D. Seven

Answer: C

Question: 173

Ability to conduct a facilitation workshop is known as?

## IIBA ECBA Exam

- A. Behavioural Characteristics
- B. Business Knowledge
- C. Communication Skills
- D. Interaction Skills

Answer: D

Question: 174

Technique that shows various activities in a process is

- A. State diagram
- B. Activity diagram
- C. Event diagram
- D. Process diagram

Answer: B

Question: 175

Technique that uses smaller tasks to estimate is

- A. Delphi
- B. WBS
- C. Parametric
- D. Top down

Answer: B

Question: 176

Validating the solution involves

- A. Ensuring solution meets business need

## IIBA ECBA Exam

- B. Ensuring solution is completed within budget
- C. Ensuring requirements are complete and correct
- D. Identifying preventive and corrective action

Answer: A

Question: 177

What is an important goal for a business analyst for both defining and then carrying out transition requirements?

- A. Minimize loss of data when transitioning from one system to another
- B. Ensure that end users are able to coordinate between old and new systems if they are to be in use for a period of time
- C. Minimize disruptions to customers when transitioning from one system to another
- D. To sunset the old system on the go-live day of the new system

Answer: C

Question: 178

\_\_\_\_\_ helps in completeness of requirements.

- A. Views
- B. Template structure
- C. Modelling notations
- D. Traceability matrix

Answer: B

Question: 179

Requirements can have legal relevance

- A. Always true

## IIBA ECBA Exam

- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 180

Requirements can have contractual relevance

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 181

Verbally telling a requirement to one stakeholder can be considered as formal recording of requirements.

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 182

\_\_\_\_\_ is the act of working together with other people towards accomplishing a common goal.

- A. Elicitation

## IIBA ECBA Exam

- B. Collaboration
- C. Planning
- D. Implementation

Answer: B

Question: 183

Elicitation is completed after requirements gathering phase

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 184

\_\_\_\_\_ can be an example of existing BA information.

- A. Product manuals
- B. User manuals
- C. Change requests
- D. Any of the above

Answer: D

Question: 185

In use case models, the generalization symbol points to Generalized class

- A. Always true
- B. Mostly true

## IIBA ECBA Exam

C. Mostly false

D. Always false

Answer: A

Question: 186

An actor can be associated with multiple use cases

A. Always true

B. Mostly true

C. Mostly false

D. Always false

Answer: A

Question: 187

A use can be associated with multiple actors

A. Always true

B. Mostly true

C. Mostly false

D. Always false

Answer: A

Question: 188

In class models, the symbol below indicates



A. An aggregation

## IIBA ECBA Exam

- B. A composition
- C. An association
- D. An association

Answer: A

Question: 189

In activity models, the symbol below indicates

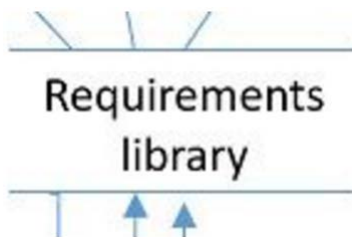


- A. End
- B. Start
- C. Activity
- D. Decision

Answer: A

Question: 190

In data flow diagrams, the symbol below indicates



- A. Source
- B. Dataflow
- C. Process
- D. Data store

Answer: D



## IIBA ECBA Exam

Question: 191

In ER diagrams, the symbol below indicates



- A. Source
- B. Dataflow
- C. Process
- D. Entity

Answer: D

Question: 192

In state chart models, the symbol below indicates



- A. Start
- B. End
- C. Association
- D. Transition

Answer: D

Question: 193

System analysts can be considered as BA.

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

## IIBA ECBA Exam

Answer: B

Question: 194

\_\_\_\_\_ defines limits within which decisions must be made

- A. Business policies
- B. Change strategy
- C. Current state description
- D. BA performance assessment

Answer: A

Question: 195

Solution components have \_\_\_\_\_ relationship with Stakeholder requirements

- A. Derive
- B. Satisfy
- C. Depend
- D. Validate

Answer: B

Question: 196

Test cases have \_\_\_\_\_ relationship with solution requirements

- A. Derive
- B. Satisfy
- C. Depend
- D. Validate

Answer: D

## IIBA ECBA Exam

Question: 197

If requirement A has no value unless requirements B is implemented, the relationship is

- A. Derive
- B. Satisfy
- C. Depend
- D. Validate

Answer: C

Question: 198

\_\_\_\_\_ requirements are better from re-use perspective

- A. Generalized
- B. Modelled
- C. Tested
- D. Validated

Answer: A

Question: 199

In agile environments, requirements are maintained as

- A. Sprint backlog
- B. Project backlog
- C. Release backlog
- D. Product backlog

Answer: D

Question: 200

## IIBA ECBA Exam

\_\_\_\_\_ cannot be overlooked.

- A. Regulatory requirements
- B. Stakeholder requirements
- C. Functional requirements
- D. Exciting requirements

Answer: A

Question: 201

\_\_\_\_\_ indicates rea-son for existence of an organization

- A. Vision
- B. Strategy
- C. Mission
- D. Goal

Answer: C

Question: 202

Requirements for which relationships to other requirements, solution components, or releases, phases, or iterations are established.

- A. Requirements(traced)
- B. Modelling notations/standards
- C. Requirements life cycle management tools
- D. Modelling tools

Answer: A

Question: 203

## IIBA ECBA Exam

Which among following techniques can help in describing statuses of business information

- A. State model
- B. Backlog management
- C. Balanced scorecard
- D. Collaborative games

Answer: A

Question: 204

Which among following techniques can help in describing flow of business information

- A. Data flow diagrams
- B. State modelling
- C. Process model
- D. ER diagram

Answer: A

Question: 205

Which among following techniques can help in finding errors in business requirements document?

- A. Metrics and KPIs
- B. Functional decomposition
- C. Reviews
- D. Root cause analysis

Answer: C

Question: 206

## IIBA ECBA Exam

Which among following techniques can help in estimating?

- A. Metrics and KPIs
- B. Functional decomposition
- C. Reviews
- D. Root cause analysis

Answer: B

Question: 207

Which among following skills expect to BA to explore possible reasons for poor performance?

- A. Conceptual thinking
- B. Decision making
- C. Learning
- D. Problem solving

Answer: D

Question: 208

"All companies must collect tax at source". This requirement is provided by \_\_\_\_\_.

- A. Regulatory bodies
- B. End users
- C. Domain SMEs
- D. Sponsor

Answer: A

Question: 209

Project managers need a report on project schedule variances in the project management system

## IIBA ECBA Exam

This is a requirements provided by \_\_\_\_\_.

- A. Regulatory bodies
- B. End users
- C. Domain SMEs
- D. Sponsor

Answer: B

Question: 210

Business analysis project carried out to analyze retail behaviour data will be

- A. Information technology
- B. Business process improvement
- C. Business intelligence
- D. Agile process improvement

Answer: C

Question: 211

Business Analyst A is performing stakeholder analysis for a healthcare project. Which one among the following elements are necessary to analyse stakeholders and document meaningful information about the stakeholders?

- A. Stakeholders political orientation
- B. Stakeholders ethnicity
- C. Stakeholders religion
- D. Stakeholder attitudes

Answer: D

## IIBA ECBA Exam

Question: 212

Which one among the following techniques is used for analyzing stakeholders?

- A. Onion diagram
- B. Sequence diagram
- C. Decision analysis
- D. State modeling

Answer: A

Question: 213

What is a disadvantage with observation technique?

- A. It gives a realistic view of the business process
- B. It only provides view of the existing process
- C. The workarounds are evident which is otherwise not documented
- D. It provides a hands-on feel for how the business works

Answer: B

Question: 214

As part of gathering requirements. Business Analyst A is simply following the people around on the shop floor doing their work and quietly recording A's observations without any intervention. Which one among the following approach to observation analysis is A using?

- A. Structured interview
- B. Passive observation
- C. Active observation
- D. Unstructured inter-view

Answer: B



## IIBA ECBA Exam

Question: 215

In risk analysis, after identifying and assessing risks, the next thing that should be done is to

- A. Plan risk response
- B. Compute risk probability
- C. Perform root cause analysis
- D. Brainstorm additional risks

Answer: A

Question: 216

Organizing of requirements results in following

- A. Requirements Traceability Matrix
- B. Requirements architecture
- C. Requirements models
- D. Requirements attributes

Answer: B

Question: 217

Which one among the following is an element of data flow diagram?

- A. Actor
- B. Use case
- C. Join
- D. Data stores

Answer: D

Question: 218

## IIBA ECBA Exam

Ability to analyze process performance data is known as?

- A. Analytical skills
- B. Business Knowledge
- C. Communication Skills
- D. Interaction Skills

Answer: A

Question: 219

Ability to develop business process models is known as?

- A. Analytical skills
- B. Business Knowledge
- C. Technology Skills
- D. Interaction Skills

Answer: C

Question: 220

Which technique helps the BA to choose between multiple options?

- A. Acceptance criteria
- B. Choice criteria
- C. Selection criteria
- D. Evaluation criteria

Answer: D

Question: 221

Technique used for showing information attributes of a software application is

## IIBA ECBA Exam

- A. Data model
- B. Activity diagram
- C. State model
- D. Sequence mode

Answer: A

Question: 222

A requirements package is best described as

- A. Results of object-oriented design where classes and messages are combined into packages' for delivering a software system
- B. Consolidation of data modeling graphical representations into a packaged presentation for the design team and other stakeholders who approve the solutions recommendations
- C. A set of requirements grouped together in a document or presentation for communication to stakeholders
- D. Summation of requirements metrics used to evaluate the performance of the requirements management plan; the 'package' delivered to project management at the end of a requirements management project

Answer: C

Question: 223

What should NOT be considered when evaluating whether or not a solution should be retired or replaced?

- A. Necessity
- B. Future investment required
- C. Sunk cost
- D. Opportunity cost

Answer: C

## IIBA ECBA Exam

Question: 224

\_\_\_\_\_ provides ways to fulfil specific requirements

- A. Design options
- B. Template structure
- C. Modelling notations
- D. Modelling-tools

Answer: A

Question: 225

\_\_\_\_\_ is a basic prerequisite for collaboration.

- A. Building trust
- B. Designing a fantastic UI
- C. Speedy implementation
- D. Weekly review meetings

Answer: A

Question: 226

Design a fantastic UI is a SMART requirement

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 227

## IIBA ECBA Exam

Design a highly efficient system is a SMART requirement

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 228

\_\_\_\_\_ can be an example of supporting materials.

- A. Web conference
- B. Stakeholders
- C. Traceability matrix
- D. BA plan

Answer: A

Question: 229

Personas are same as user roles

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 230

An approach to group stakeholders will be

## IIBA ECBA Exam

- A. RACI matrix
- B. Stakeholder matrix
- C. Stakeholder charter
- D. Stakeholder map

Answer: D

Question: 231

An included use can be used independently.

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 232

All use cases must be within system boundary.

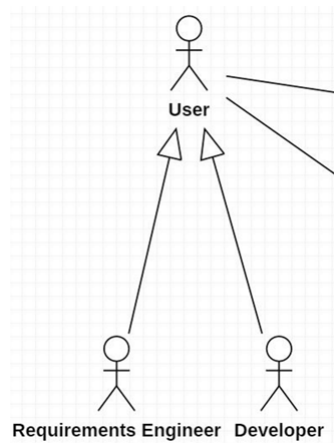
- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 233

As per the diagram below, User can perform tasks which can be performed by Requirements engineer.

## IIBA ECBA Exam



- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: A

Question: 234

In class models, the symbol below indicates



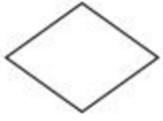
- A. A use case
- B. System boundary
- C. An association
- D. A generalization

Answer: D

Question: 235

## IIBA ECBA Exam

In activity models, the symbol below indicates



- A. End
- B. Start
- C. Activity
- D. Decision

Answer: D

Question: 236

In data flow diagrams, the symbol below indicates



- A. Source
- B. Dataflow
- C. Process
- D. Data store

Answer: B

Question: 237

In ER diagrams, the symbols M and N indicate



- A. Source
- B. Multiplicity



## IIBA ECBA Exam

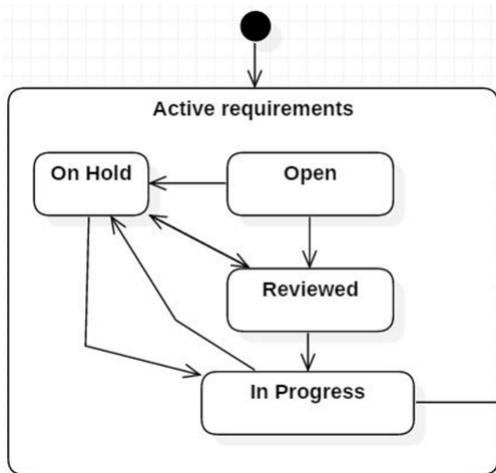
C. Navigability

D. Data store

Answer: B

Question: 238

In the below diagram, object Open indicates



A. A State

B. A super state

C. Terminal state

D. A generalization

Answer: A

Question: 239

Process analysts can be considered as BA.

A. Always true

B. Mostly true

C. Mostly false

D. Always false

## IIBA ECBA Exam

Answer: B

Question: 240

\_\_\_\_\_ provides plan to transition from the current state to the future state

- A. Business policies
- B. Change strategy
- C. Current state description
- D. BA performance assessment

Answer: B

Question: 241

Requirements that provide highest benefit are prioritized first in \_\_\_\_\_ method

- A. Penalty
- B. Cost
- C. Benefit
- D. Risk

Answer: C

Question: 242

\_\_\_\_\_ considers consequences resulting from not implementing a requirement

- A. Benefit
- B. Penalty
- C. Cost
- D. Risk

Answer: B

## IIBA ECBA Exam

Question: 243

\_\_\_\_\_ considers resources required to implement a requirement

- A. Benefit
- B. Penalty
- C. Cost
- D. Risk

Answer: C

Question: 244

\_\_\_\_\_ considers chances that a requirement cannot deliver potential value

- A. Benefit
- B. Penalty
- C. Cost
- D. Risk

Answer: D

Question: 245

\_\_\_\_\_ considers utility of the feature for the stakeholders

- A. Benefit
- B. Penalty
- C. Cost
- D. Risk

Answer: A

Question: 246

## IIBA ECBA Exam

Stakeholders usually prioritize their requirements into \_\_\_\_\_ priority

- A. High
- B. Medium
- C. Low
- D. Very low

Answer: A

Question: 247

Strategy can be performed only during strategy planning process

- A. Always true
- B. Mostly true
- C. Mostly false
- D. Always false

Answer: D

Question: 248

Tools that facilitate recording, organizing, storing and sharing requirements and designs are

- A. Requirements(traced)
- B. Modelling notations/standards
- C. Requirements management tools
- D. Modelling tools

Answer: C

Question: 249

Which among following techniques can help in making requirements workshops more engaging?

## IIBA ECBA Exam

- A. State modelling
- B. Backlog management
- C. Balanced scorecard
- D. Collaborative games

Answer: D

Question: 250

Which among following techniques can help in managing requirements?

- A. State modelling
- B. Backlog management
- C. Balanced scorecard
- D. Collaborative games

Answer: B

Question: 251

Which among following techniques can help in judging BA process performance?

- A. Metrics and KPIs
- B. Functional decomposition
- C. Stakeholder analysis
- D. Root cause analysis

Answer: A

Question: 252

Which among following techniques can help in improving BA process?

- A. Estimation

## IIBA ECBA Exam

B. Functional decomposition

C. Stakeholder analysis

D. Root cause analysis

Answer: D

Question: 253

Which among following skills expect BAs to transfer skills to stakeholders?

A. Creative thinking

B. Decision making

C. Learning

D. Problem solving

Answer: C

Question: 254

Business analysis projects carried out to improve SLA performance of a process will be of type

A. Information technology

B. Business process improvement

C. Business intelligence

D. Agile process improvement

Answer: B

Question: 255

Which type of requirement best describes the conditions under which the system is expected to perform?

A. Business Requirements

## IIBA ECBA Exam

- B. Stakeholder Requirements
- C. Functional Requirements
- D. Non-functional Requirements

Answer: D

Question: 256

Requirements management plans contain

- A. Process of developing solution
- B. Traceability approach to requirements management
- C. Selection of solution
- D. Selection of application architecture

Answer: B

Question: 257

Business Analyst A uses hierarchical decomposition to break down the business analysis deliverables into activities and tasks. A then adds the hours needed and can give an accurate estimate of the time needed to complete the BA work. What type of estimation has A used?

- A. Delphi estimation
- B. Historic analysis
- C. Parametric estimation
- D. Bottom-up estimation

Answer: D

Question: 258

\_\_\_\_\_ prototyping technique is used to quickly uncover and identify user interface requirements and is discarded after the final system is complete.

## IIBA ECBA Exam

- A. Horizontal functional scope prototype
- B. Vertical functional scope prototype
- C. Throw-away prototypes
- D. Evolutionary prototypes

Answer: C

Question: 259

Which one among the following technique may be best for carrying out eliciting user interface requirements?

- A. Interviews
- B. Focus group discussions
- C. Interface analysis
- D. Prototypes

Answer: D

Question: 260

What do desired outcomes describe?

- A. Business benefits that will result from meeting the business needs
- B. Solution to a business problem or opportunity
- C. Business need
- D. Costs and benefits of implementing the solution

Answer: A

Question: 261

During strategy analysis, role of business analyst is to



## IIBA ECBA Exam

- A. Define the business need
- B. Prioritize the projects
- C. Select the project
- D. Launch new projects

Answer: A

Question: 262

Commonly used notations in data flow diagramming are

- A. UML
- B. IDEF
- C. Yourdon and GaneSarson
- D. BPMN

Answer: C

Question: 263

\_\_\_\_\_ are external factors that create, interrupt or terminate a process

- A. Decisions
- B. Events
- C. Roles
- D. Terminal Points

Answer: B

Question: 264

Ability to develop creative solutions is known as?

- A. Analytical skills

## IIBA ECBA Exam

B. Business Knowledge

C. Technology Skills

D. Interaction Skills

Answer: A

Question: 265

Technique used for maintaining various business decisions is

A. Data model

B. Concept model

C. Business rules

D. Sequence mode

Answer: C

Question: 266

Technique used for maintaining information about data is

A. State model

B. Activity model

C. Concept model

D. Sequence mode

Answer: C

Question: 267

If the solution team thinks that a potential solution is available from an outside party, business analysts will NOT use which of the following forms to capture requirements for selecting them?

A. RFI

## IIBA ECBA Exam

- B. ROI
- C. RFP
- D. RFQ

Answer: B

Question: 268

\_\_\_\_\_ provides ways to implement specific requirements

- A. Traceability matrix
- B. Template structure
- C. Model-ling notations
- D. Design options

Answer: D

Question: 269

\_\_\_\_\_ is a good method to get consensus among stakeholders

- A. Workshops
- B. Document analysis
- C. Surveys
- D. Interviews

Answer: A

Question: 270

\_\_\_\_\_ is a good method to get feedback on usability aspects of a new solution

- A. Document analysis
- B. Interviews

## IIBA ECBA Exam

C. Meta model

D. Prototyping

Answer: D

Question: 271

\_\_\_\_\_ is a good method to get inputs from many stakeholders at low cost

A. Workshops

B. Interviews

C. Surveys

D. Prototyping

Answer: C

Question: 272

An approach to manage stakeholder expectations will be

A. Decision matrix

B. Rules matrix

C. Stakeholder charter

D. Stake-holder map

Answer: C

Question: 273

\_\_\_\_\_ provides information on elicitation sessions to be conducted

A. RACI matrix

B. Elicitation activity plan

C. BA plan

## IIBA ECBA Exam

D. BA communication plan

Answer: B

Question: 274

\_\_\_\_\_ provides information on likely benefit of a solution

A. Actual value

B. Potential value

C. Realized value

D. None of the above

Answer: B